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Stuart, J. L. 1927 Oct-Dec

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PEKING

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Peking University

October 3, 1927

Dear Leighton;*

I am sending on a few notes which will help explain the suggested schedule of the Finance Committee which it might be well to follow on your journey across the continent:

Seattle - On the Loose Leaf sheets you will find a full list of Seattle and I have made a penciled note suggesting the main ones to see. You will also note the amount some of these people have given already. Mrs. McEwan under ordinary circumstances would be the most hopeful, but her son-in-law in business in Hongkong naturally has not given very rosy reports. Still it would be well to see her as well as the others on the list.

Tacoma - I am writing a letter to the Rev. Edgar Wheeler there whom you will recall as a fine young man very interested in our work. He is quite a live wire man, a leader in the Rotary, etc. You might think it well to telephone him soon after your arrival in Seattle. In the Loose Leaf sheets I am sending you some notes. Doubtless Mr. Wheeler could tell you whether Mrs. McCormick and the Weyerhaeusers are at home. I had dinner with the latter and spent the evening with them last September. They are very cordial and fine. They have known in general that I hoped there might be a Weyerhaeuser Hall though at the present time they might be equally willing to be interested in a professorship. It is possible that they would give say \$20,000. or \$20,000. toward it and we might persuade the rest of the family to complete it. One of the brothers, Rudolph, is the most interested and has already contributed to us \$5,000. He would have given another \$5,000. had the other brothers been willing to go forward with the building. You can feel your way along with them, but you can talk frankly with them too. Mrs. Weyerhaeuser was formerly, I think, a teacher in New England, is able, direct, and missionary, and Mr. Weyerhaeuser is one with her in his interests and of a wonderfully kindly spirit.

Portland - I am also sending you Loose Leaf list of Portland. As you will see from enclosed copy of letter, I have written Rev. Dr. Bowman, asking if he would give you his service on Sunday, the 16th. You will doubtless have word from him in Seattle on your arrival. Mrs. Bell is a very fine woman, one of our best friends, of high social standing, with whom you can advise with perfect frankness. She knows all about us. Recently her invalid husband has died and she has sold her beautiful home and is now living at Alexander Court, 52 Ella Street. As you will see from the enclosed, I have also written her and it is quite possible you will have word from her at Seattle. Unfortunately, I am afraid that the Wheeler Brothers, cousins of Rex Wheeler, possibly cannot help you at all for one of them has become seriously involved

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in some bank matters. Mrs. Bell can tell you about it.

Mrs. Andrus lives at the same Portland hotel as Mrs. Bell. She is interested and likely to give emotionally. When I saw her in December she rushed into her bedroom and grabbed all the cash she had in the house and gave it to me. She travels a great deal and I think we ought to cultivate her.

I think Mrs. Bradley also lives in the same place. She is an aunt of Mr. Small, the builder at Waukegan. I am inclined to think that she has a very great deal of money but probably thinks in small amounts.

From the enclosed letter to Mr. and Mrs. E. C. Collins you will learn the situation somewhat. Mrs. Bell can tell you fully about it. It would seem to me that the main thing would be to see if Mrs. Bell could not arrange for you to see Mr. and Mrs. Collins at their home on Sunday. Mrs. Collins is a delightful and charming woman. Both of them are very approachable and kindly. When I was there before I saw her with him in their home. She had just recovered from an operation and received me in her bedroom in her dressing gown. I was hoping they might put up a \$50,000. building but it may be that they cannot do it now. In his office he is very sharp and quick but I found him quite a different man in his home under his wife's influence. Mrs. Bell can advise you also about seeing the Misses Failing, Mrs. Jacob Mann, Mr. Ladd, Mr. A. S. Petullo, Andrew Dexter, Amadeo M. Smith and any others on the list.

San Francisco - You may find the schedule somewhat rapid if you go to San Francisco. The Finance Committee has felt that we ought to do more work upon these three cities, San Francisco, Oakland and Berkeley. Mr. Evans has been out there all summer and we think he is still there. We are writing him and doubtless you will have word from him. Mr. Evans's very special friend there is Mr. Krick whom I saw last December. I did not have much time with him because he was in the midst of a big bank merger which has long since been completed. It seemed to me that it would be well for you to go there, advise with Mr. Krick and with your cousin Mr. McBride so as to lay a basis for stopping there on your return trip. You would find Rev. Stanley Hunter of St. John's Presbyterian Church, Berkeley, the finest possible adviser. He is a brother of the Hunter who was out in China and is a missionary enthusiast and a man who does things. If you could arrange beforehand it might be well to have a meeting of all of these men to talk over matters as soon after your arrival as possible. Also, while there, it would be well to see Mr. Dellar if he is in town. I do not think he knows a lot about us. I had a five minute ride with him in his auto two years ago between two of his offices, and I think Jean Dickinson has seen him.

Chicago - Professor Herbert L. Willett of the Chicago University is now the preacher and pastor of Kenilworth, Illinois, church. It is a union church and I have been in correspondence with Prof. Willett and he has shown a very great interest in taking up the question of his church cooperating with us. The matter would have been taken up but just as I went West last year he was taken seriously ill and invalided for a year in Arizona. I saw a few of his church officers last March very informally after a morning service.

As you will see from the enclosed letter, I have written him suggesting that you might be able to reach there by Sunday, October 23rd. If he is willing to have you take that service I think it would be very important to do so. If, for any reason, you should not receive any word from him at

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10/5/27

Seattle it would be well for you to telegraph him at Kenilworth, Illinois, saying that you could be there on the 23rd and that Mr. Luoe had suggested that he might desire you to speak to his people. We will make your mail address at Chicago care of the La Salle Hotel.

Dayton O. - You will recall that Rev. Hugh Ivan Evans, D.D., was the pastor at Portsmouth, Ohio, who took so much interest in getting us a residence. He has now been in Dayton for two or three years, has united two of the biggest Presbyterian churches and, by combining things, has built one of the most beautiful and well appointed Gothic churches in the country. He is a very fine man and originally had hopes that, when these churches were united, he might even get them to put up one of the dining halls. I think as he has grown on he has drawn back a little from this. When I saw him last December on my way West the plan was that we would try to find some date in April (that being the climax and best part of his church year) when T.T. Law could come there with me and speak at his prayer meeting. He has a prayer meeting every week of five or six hundred people, and that was the place where he wanted to start things. Your schedule would bring you there Wednesday evening, October 26th. I am writing him and I hope he will have word for you at Seattle. If not, will you let me know at once.

You will recall that I wrote Mrs. Hubbard who was a landscape architect. I will try to get her to arrange a meeting of the Friends in China Society. You will remember that I wrote you that they are a group of rather dilettante artistic people, but some of them with a great deal of money. If a group of eight or ten of them, or even one or two of them, could get interested they could do all our campus in fine style.

Detroit - As far as Detroit is concerned, the main thought was that you should stop there and see our Trustee, Mr. Stock. He is on the twenty-second floor of the First National Bank Building. As soon as you can look over your schedule, if you will have time to do other things in Detroit we, of course, have a very large list there and I could send you on details.

Cleveland - The main objectives here would be two: First to see Mr. E.H. Baker of the Cleveland Plain Dealer in regard to journalism. I have seen him two or three times and Nash has seen him once. I will drop Nash a line and he can tell you whether it would be well to see Mr. Baker and what his present attitude is.

Second, you will recall that the Presbyterians of Cleveland were to put up two residences of \$7500. each, meeting the challenge of the Methodists. The Methodists paid in their amount and all that has been done is that Dr. Higley's church (Calvary Presbyterian Church) and the Church of the Covenant have paid in the larger part of a residence. The original idea was to get the Presbytery to do the rest, but every attempt failed.

You should, by all means, see Rev. Dr. Philip S. Bird, the new pastor of the Church of the Covenant. He was formerly Coffin's assistant, preached at Dobb's Ferry, and for several years has been in Utica. I have laid the whole matter of the University before him, thinking he would help us at Utica. He has recently been called to this big church in Cleveland. I think the best thing to do would be to try to have a meeting, perhaps a luncheon, with Doctors Higley and Bird and talk over the whole matter.

Of course you will want to see Mr. H.H. Johnson. He is now in the

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J.L.Stuart-4

10/3/27

Union Trust Company Building. Mr.Garside is writing you about the present situation there.

Pittsburgh and Sewickley - I have written Dr.Owen D.Odell of Sewickley, Pa., asking if he would like to have you on Sunday, October 30th. This would give you opportunity to call on Mrs.Finley, and on Monday to see Mr.Herron for it is his usual practice to go down to Pittsburgh from Monongahela every Monday noon to attend a Directors meeting of the Farmers National Bank. You could get in touch with him on Saturday or Sunday by telephone and if he were not coming down you might think it well to go up to Monongahela.

In general, it would be well for you to look over the schedule enclosed and let me know at once just how far you will follow it and whether there are any further questions I could answer in regard to the visitation of these places.

Hoping you will have a good trip across country, and looking forward to seeing you here,

Ever truly,

HWL-H

Enc.

P.S. I suppose you will not be surprised to receive from me the old suggestion that you present the China situation as optimistically as the facts will permit. The fact is that there is great loss of confidence in China. People are very unwilling to give and all we can do is to restore that confidence. If you feel it necessary to put in a black line, put somewhere very near it a white line for the psychology of the people over here at the present time tends to make every black line very black indeed.

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Peking University

October 3, 1927.

President J. Leighton Stuart,
Cowan Hotel,
Seattle, Washington.

Dear Dr. Stuart,

A most hearty welcome to Mei Sue! I trust that you had a pleasant voyage in which you were able to get a little rest from the strenuous days just behind you and were able to build up some reserves for the other strenuous days just ahead.

You will probably find yourself stepping into the midst of exceedingly busy times the moment you walk down the gang plank in Seattle. So I am sending one copy of this letter to Victoria in the hope that it will catch you a few hours before the rush begins.

Dr. Luce is at this time sending you a copy of a suggested itinerary for your journey across the continent to New York, together with a long letter of suggestions and explanations and a quantity of other material which will be of assistance. He has put in a great deal of careful study on this, and I am sure you will find it of great value.

It need not be emphasized that all these suggested plans are worked out merely as an attempt to assist, not to direct. You are to feel perfectly free to alter them as you please. The Finance Committee felt that you would welcome some tentative schedule when you arrived in Seattle, and therefore directed us to drag up something that might serve as a basis. This has been done, and Dr. Luce and I have tried to reach the key people along the line with the word of your probable arrival at designated dates. Before the schedule was written out it was shown to a number of members of the Committee for their comments. Some seemed to consider it a fair basis on which to begin. Others, particularly Dr. North, felt it was entirely too strenuous and crowded for you. All united in asking me to urge that you change it as radically as you may desire.

I need not go over the schedule in detail, as Dr. Luce has done that in his letter. I am enclosing (with the original of this letter, which goes to Seattle) copies of the letters I have written to various people along the way. Dr. Luce has done the same, I believe, with copies of his letters to the people he is hoping will be able to assist you. The one point on which he asked me to add a word is the present status of Peking's relationship with the Trustees of the Hall Estate. You will want to know of the latest developments if you plan to see Mr. H. H. Johnson in Cleveland. There is really little to be added to the facts you already have. You know of the causes which led to the Trustees' decision to ask for a ruling by the surrogate court. You

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Dr. Stuart

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Oct. 3, 1937.

know that on August 5th the surrogate ruled that the clause in the will expressing a desire that funds be given only to institutions managed or substantially controlled by American or British trustees is precatory rather than mandatory, and is not binding on the Trustees. You know that immediately after this ruling was announced the two Trustees forwarded us a check for \$30,000, representing income for the first six months of this calendar year. That is really the last move that has been made. No comment of any sort accompanied the check, and neither of the trustees have written to us since. Just what their mental attitude is at present can only be surmised. About ten days ago I had a conversation with Mr. Davis, in which he made the significant remark that, while the surrogate's decision removed any legal restriction on their contributing funds to institutions not controlled by American or British trustees, they were still bound by the moral obligation to carry out Dr. Hall's wish as faithfully as possible. I have had no recent word from Mr. Johnson, so I have no way of gauging his present attitude. I am sure you will be able to talk with him quite frankly.

I want you to feel thoroughly convinced of our anxiety to assist in every way possible. I fear there are many who, like Mr. Gibb, feel our New York office is rather self-centered and lacking in either interest or understanding. One of our greatest ambitions in life is to disprove that belief. Please let us know how and where we can help.

Very sincerely yours,

RAG/C

Copy to S. J. Fess. Lincoln at Victoria.

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Peking University

October 10, 1927.

Dr. J. Leighton Stuart,
Hotel Portland,
Portland, Oregon

My dear Dr. Stuart,

At the request of the Finance Committee, which met at luncheon today, I have this afternoon sent you the day letter of which I enclose a confirmation copy. I trust that this message is largely self-explanatory, but I will add a few details.

Dr. T. T. Lew arrived from England on October 7th, and is now en route to Portland Oregon, where he is to deliver a two-weeks course of lectures in Reed College. This fact, coupled with the consideration I mentioned in a letter last week that the South American educational institutions will be beginning a campaign on the Pacific Coast after the first of the year thus blocking our efforts after that date for some months, led the Committee to suggest that you might find this the best opportunity to undertake financial promotion work in the Pacific Coast states. Where and to what extent you may wish to do this is a matter to be left wholly to your own judgment. The Committee knows you will carefully weigh the relative merits of the two courses before you - the one to spend some little time on the Pacific Coast, and the other to come on to New York as promptly as may be feasible.

The last sentence was added for the information of both yourself and Dr. Lew. When Dr. Lew was here in New York on Friday and Saturday there was no opportunity to get from the Finance Committee any pronouncement of what financial arrangements might be made with him this current fiscal year. The Finance Committee allowed him a special grant of \$150 per month up to June 30th. Although he was in Europe from about July 1st to October 1st, we advanced him salary for July and travel to England on the understanding that an adjustment would be made later. That is as far as the matter has as yet been carried. While the Finance Committee deeply appreciates the splendid contribution Dr. Lew is making to Yenching and to the cause of Christ in China, it is faced by a very difficult practical problem in handling his case. During last year, for various reasons with which you are quite familiar, very little use of Dr. Lew was made by the Campaign Office. What is to be done this year is still unsettled. The Committee therefore felt that it would like to have a frank conference with you before completing any new arrangements for this year. This information you will of course pass on to Dr. Lew to whatever extent you wish.

Very sincerely yours,

RAG/G

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Extracts from letter to Dr. J. Leighton Stuart from S. J. Chuan
Dated November 2, 1927.

PEKING

Regarding the housing questions for the next academic year. Dr. J. F. Li and Dr. T. H. Chen plan to move their families out during their leave of absence. As to how they will do it when the time comes, of course it is a little too far ahead to know definitely. I do not as yet know what Mr. William Hung's plans are for his family during his leave of absence. Regulations governing the treatment of Chinese teachers are being considered by the General Faculty Executive Committee. If they are duly passed, it will become obligatory on the part of the Chinese teachers to vacate their residences during their leave of absence. If all the Chinese, who are going to be on leave next year, can make plans to house their families elsewhere, we will then have little difficulty in housing those teachers who will have to vacate their houses for the regular occupants next year.

The question regarding the house for the Yu Ke students next year remains unsettled. According to the Vice-president, we shall be required to house about 100 Yu Ke students. It is therefore imperative that some money, say M\$15,000. or M\$20,000. will have to be raised during the next two or three months so as to enable the University either to put on an additional dormitory, or to purchase and remodel an entirely separate large private residence in Haitien for the use of Yu Ke exclusively. It seems to me that this is going to be a most urgent need for the next academic year.

I do not need to write you about the various activities, as you must have read same from the weekly bulletin which has been sent to you regularly. So far we have had no definite news concerning the contributions from Dairen or Tsinan. The McBriers Hall will be ready for use by the time you return in January. Had the hardware for that building been ordered earlier, the hall could be used in three weeks time, because the roof is on and the interior is rapidly nearing completion. The Alumni Gate is now finished, and the Decoration Committee has conferred with those members of the class of 1927, who are now in Yenching, as to the design for the electric lights of the said gate for which the 1927 class made a contribution of over \$300. A cable for the campus lights is being laid and I hope we will have the campus properly lighted in the not distant future. The General Faculty Executive Committee is going to meet on the 14th of this month to decide on measures regarding the revision of the constitution. The Committee on Functions has already met several times and a set of tentative by-laws governing functions of the different offices will soon be published. Due to the reorganization and the coming in of new commissions and offices, certain questions governing the inter-commissions and inter-office relations have arisen and we hope to have all these questions properly solved before you return.

The salary cut is going on without interruption. The majority of the faculty members have allowed this cut. However, the total cut for the ten months will only amount to somewhat around \$10,000. or \$11,000. This means that we will still be \$5,000. or \$6,000. short.

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YENCHING UNIVERSITY
Peking, China

Extract from letter from Dr. Lucius C. Porter to President Stuart ✓

TRANSFER

November 3, 1927.

"My particular concern in writing you this morning relates to Mr. Lund and his work during these last months of his contract period with us.

"First, I am told by Mr. Hildabrand that we cannot find here at Yenching any copy of the contract made by the Trustees with Mr. Lund. It would be most unfortunate if we have to ask him for his copy so that he knows we are without one. He is making certain requests from the Construction Bureau on the grounds that his contract calls for such and such treatment. Neither Mr. Hildabrand nor Mr. Galt nor anyone here can say definitely whether he is right. It seems to me very unfortunate that this should be true. If you can secure from New York a copy of the Lund contract it could be sent in time to reach us just before the expiration of Lund's period. It will be a very close shave but I am sure it will relieve us from considerable trouble at the end if we have the contract.

"I want you to know also my impression of the work Mr. Lund is doing now. Of course, you understand that I am writing not as any University official, but simply as a member of the Grounds and Buildings committee commenting very frankly to the head of the institution. I am quite sure from words that Mr. Lund has said to me that he is planning to report on the status of the buildings, power use, and so forth in a way which will point out a very large number of defects, and that this report will be so worded as to make his own responsibility for these defects appear very slight, while the chief blame for faults will be laid upon the Construction Bureau. I cannot yet guess the extent to which Mr. Lund will lay blame upon Mr. Gibb for defects in construction. My impressions are confirmed by Mrs. Frame who has had considerable conversation with Mr. Lund in his process of investigating the buildings, heating trenches, electric light and so forth, of the Women's College. Mrs. Frame is quite sure that Mr. Lund is definitely planning a report which will clear him of major responsibility for the defects in the engineering features of Yenching. She has the impression that he will also whitewash Mr. Gibb to a large extent. By transferring the blame for mistakes from himself and his plans to the Construction Bureau Mr. Lund sees a chance to get revenge on his associates in that bureau and the Grounds and Buildings committee for eliminating him from direct concern with the work this fall.

"I am sure you will see how serious it will be for the authorities of Yenching University, yourself and your administration and the Trustees, if Mr. Lund is allowed to clear himself of responsibility for a number of serious defects in the construction and engineering work at Yenching. As you know, some of us feel Mr. Gibb is responsible for certain mistakes but there is no possibility of securing redress from him. It seems to me that the Trustees should do something to make sure that Mr. Lund does not pass up responsibility to someone else and then clear out without any chance for the University to recover anything for the mistakes committed. It may be that no financial redress is legally possible, but surely we can do something to prevent Mr. Lund's walking off after giving the impression to the Trustees and outsiders alike that everything would have been quite all right and not his plans been interfered with or changed by the Construction Bureau.

"It seems to me the Trustees need to be advised of this situation for after all theirs is the chief responsibility in engaging Mr. Lund. To be sure the sug-

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"gestion for using his firm was initiated on the field, but the Trustees, who are after all legally responsible for the expenditure of the large sumes of money put into our plant, should have assured themselves, no matter who made the original recommendation, that Mr. Lund was thoroughly fitted technically for the important work he was asked to do. So far as I can see, the only assurance that any of us, yourself included, have as to the technical soundness of Mr. Lund, lies in the approval of Mr. Plaice of New York, a man whose opinion carried weight with the Trustees. We hope that you will be concerned about this matter and bring it before the Trustees so that cabled instructions can be sent if necessary to enable the field to deal with Mr. Lund before his contract ends and he escapes entirely from connection with us.

"Mr. Hildabrand and the consyruction engineers feel that Mr. Lund expects to report directly to New York without revealing to anyone on the field the character of his report. If this is Mr. Lund's plan, it is surely oen that shouldbe blocked. That could be done by directions from New York to the effect that a copy of his report should be given to the Grounds and Buildings committee at the time when he mails it to New York.

"I am really deeply concerned over this whole matter. You will understand that I am writing in no official capacity whatever, but simply that of a member of the Grounds and Buildings committee. I am showing this letter to Mr. Galt before it is mailed and will ask him to consult directly with Mrs. Frame.

"Perhaps I should give you more evidence for my impressions. I will add just one item. Two days ago after returning from a trip through the heating trenches Mr. Lund said to me, "I can't guarantee the insulation of the heating system for more than three years." I kept my surprise to myself and asked him quietly, "How long did you expect it to last without repair when you first planned this system of insulation?" "Oh! thirty years easily." When I asked a few other questions as to what had made the difference, he spoke of the trouble he had had from the beginning in getting anyone to carry out his ideas properly, and made it quite clear that he placed the blame for a most serious condition of affairs upon other people. It seems to me that the Construction Bureau and University Administration will have an impossible laod of responsibility if Mr. Lund is permitted to make a report along the lines indicated by this incident. He is the one who is responsible primarily for all the engineering side of construction work. If his instructions were not carried out he is nevertheless responsible for he should have insisted that they be carried out. It will certainly be a travesty if Mr. Lund leaves after placing the blame of all faults on others, and our Trustees have no mean by which to check up. The case of the heating insulation is all the more serious because so many of our engineering advisers, men like J. S. Hogg, Dr. Houghton, etc., were very reluctant about agreeing to the method advocated by Lund.

"I am writing to Mr. Warner in connection with the gymnasium and will give him a warning about this probable report of Mr. Lund. I will ask him of course, to consult with you. I do hope that it is not entirely too late for the Trustees to keep some hold on Mr. Lund until his report has been seen and verified. In my present mood I should incline to consider taking legal steps regarding the location of responsibility for engineering work. Perhaps this is enough for this time. I only hope the impressions Mrs. Frame and I have are somehow in error, but I see no way today for believing that they are. Otherwise, the University swings along very well and we are certainly fortunate in the fine spirit of faculty and students alike."

SECOND PRESBYTERIAN CHURCH
LITTLE ROCK, ARKANSAS

November 9, 1927.

Rev. J. Leighton Stuart,
c/o Presbyterian Board of Foreign Missions,
156 Fifth Avenue,
New York, N.Y.

My dear Mr. Stuart:

Under separate cover I am sending you a
little pamphlet that may interest you.

I have several times seen references in
our Southern Presbyterian papers to charges
of heresy that had either been made, or
insinuated, against you. Will you be good
enough to let me know exactly what those
charges were?

I do not intend to make any use whatever
of your reply. I am writing purely for my own
satisfaction.

With every good wish,

Most cordially,

Haystack Smith

HWS/SD

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

PEKING

OFFICE OF THE PRESIDENT

TRANSFER

TELEGRAPH ADDRESS
"YENTA"

November 15, 1927.

My dear Leighton:

My letter to you of November 12 has not yet gone and I wish to add a postscript.

Return of Mr. Terman. Before you went away you and I talked briefly on the question of the possible return to Yenching of Mr. Terman. After you went away in looking over the minutes of the Executive Committee for the meetings last spring I came across a vote to the effect that a formal reply to Mr. Terman with regard to his return to Yenching should await the action of the Department of Education at the commencement of the autumn semester. From conversation with you I had not received the definite impression that such action of the department was called for. After finding the above minute, however, it seemed to me that something definite should be done. It happened that before that minute was discovered at a meeting of our departmental staff the question was brought up and discussed very fully and frankly without any thought of the necessity for a definite vote at the time. Subsequently, after the minute referred to was discovered, I communicated with the members of the staff again and asked them for a definite expression of opinion. The vote was by written ballot and the motion submitted was in the following form:

"I consider it to be for the best interests of Yenching University and of our Department of Education if Mr. Terman (does-does not) (cross out one) return to his place in the Department."

On this motion three of the four members of the Department voted in the negative and the fourth member has as yet sent in no vote. This will give you the definite reaction of the Department and it seems to me that unless

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*File in
see letter to
Straw to
Lanman*

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there are elements in the situation which I do not understand it will be wisest for you to communicate with Mr. Terman and report this result to him.

Since circulating the vote now reported word has come to the office here and was published in our Weekly on Nov. 3, to the effect that Mr. Terman had been appointed superintendent of schools at Monroeville, Ohio. If that position is, or can be made permanent, then I suppose it will not be so difficult for Mr. Terman to receive the word which we are now transmitting.

I fully sympathize with him in the general difficulties of the situation and realize that in many ways he had a real contribution to make to our life here. However, all things considered it seems to the department better that he should not return, and with this judgment I agree personally, although deeply regretting the necessity of taking this action.

Department of Agriculture. With regard to the difficulty amongst the students in the short term course in the Department of Agriculture mentioned in my letter, the result of the action of the committee in conference with Dr. Lew resulted in the resignation of Mr. Liu Yunlung, and the hope of the committee is that matters will now settle down. Dr. Lew is not so hopeful, however, and we cannot be entirely sure that further trouble will not develop. I have not had an opportunity to discuss the issue with Vice-president Wu since his committee took action. Dr. Lew conferred with me at length yesterday with regard to the budget for the Department of Agriculture. Certain special expenses not foreseen by him are embarrassing him very much and the budget needs attention and revision very seriously. I am hoping to get time to go into the matter soon.

General Faculty Meeting. The meeting of the General Faculty called to deal with the revision of the Constitution took place yesterday and there was a very spirited, earnest, and withal, democratic discussion of some points, particularly the organization and functions of the Council. A committee was appointed, of which I was made chairman, and the meeting adjourned subject to call when the committee had matters ready to report. I will keep you informed of further developments as they occur.

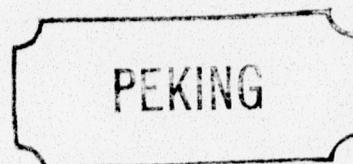
Very sincerely yours,

Howard Spack

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燕京大學
YENCHING UNIVERSITY
(INCORPORATED IN 1908 AS PEKING UNIVERSITY)
PEKING, CHINA.



Nov. 18th, 1927.

Construction Bureau, Haitien, Peking West.
Tel. No. 4100 East
" " 4400 East

INDEXED

TRANSFER

✓
Dr. J. L. Stuart,
150 Fifth Avenue,
New York City.

Dear Dr. Stuart:-

Inasmuch as we had other mail getting off to New York I have thought this would be a good time to let you know how things are going in this department of the University. Everything has gone on very fine so far. The weather has been and is still good and we are still doing outside work. Everything on the outside of McBrier is finished with the exception of painting, which we, of course, cannot do this year. And had the radiation and plumbing fixtures arrived in time the building would have been ready now for occupancy; as it is we hope to have it ready for the second semester.

Mr. Lund is still with us and is behaving very well. He is getting out a report on all the buildings, but so far has been very mild in his criticisms. I myself think this is a very good thing since he is taking lots of time on it, which enables him to point out many small things which need attention, and which would not be noticed by someone who has to hurry past.

Matters about the Power House are very satisfactory and inspite of the political troubles we have our year's supply of coal in sight at a figure which should enable us to keep well within the Power House budget. The question now arising in our minds is as to whether or not Mr. Holm and myself will have time after Mr. Bush leaves to give the necessary supervision to the care and operation of the mechanical equipment to keep it in first class shape. This, of course, would depend largely on what our building program is going to be for next year. I know that you felt at the time when you left here that due to the Power Plant having cost us so much money that no reasonable expense should be spared in giving it the proper care and management. I do not think that Mr. Bush wants to stay on after his existing contract expires next March, and it would also seem to me that we should be able to secure someone to take his place at a lower salary. In this connection I have thought of getting in touch with the Commanders of the Asiatic and Yangtze Patrol Fleets asking them whether or not they have any men whose term of service would expire within the next few months, and who would be willing to consider coming to work for us. These navy men as you can well imagine are very thoroughly trained, and I happen to know that the majority of floating equipment and machine shops of the Standard Oil Co., in China are operated by men drawn from this source. We, of course, will commit ourselves in no way until you return, but I believe I will make this inquiry soon so that we can have this information on hand when you return.

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Nov. 18th, 1927.

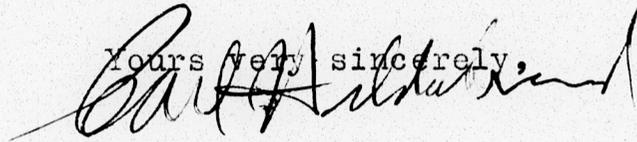
As perhaps has already been brought to your attention we are buying an engine sufficiently large to run the small generator up to its full capacity. There is no mistake but what this will be a distinct saving to the University and will pay for itself in a very short time.

We are cabling to New York today asking them for G\$ 18,000.- for construction purposes between now and March 31st, and I am also sending details by mail, copy of which I will also send to you.

The account which is now bothering us most is that of the Hospital. By the time this building is entirely ready for occupancy we will have spent in excess of M\$30,000.- and Mr. Wiant's balance sheet shows that todate we have received about G\$5,000.- which changed into Mex. something over \$11,000.- The same applies to House No. 62 (Miss Frederica Giang's house) we have spent about M\$6,000.- so far and have received only G\$1,000.- I am mentioning these because there are both homeside affairs, and I thought you might be able to call the attention of those directly responsible for these donations.

This seems to be all at the present time. Wishing you a Merry Xmas and a happy New Year,

Yours very sincerely,



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November 30, 1927

*This report
to Dr. [unclear]
has been [unclear]*

The Christian schools in North China were able to carry through the last session practically without interruption, and there was every indication when I left China in September that all of them could open as usual. Our own University had opened a week before that with capacity enrollment and with every indication that the session could be completed without disturbance. In over twenty years of residence in China I have never known a more friendly attitude than during the past few months of supposed anti-foreign feeling. In my own experience this applies to all types, ranging from conservative old officials to radical young students. This is also true as far as I can gather of the other schools in the same region.

There also seems to be a rather noticeable increase in interest in Christianity among the students. They seem to feel that superficial revolutions and inticing catchwords cannot cure the nation's ills and that they must get down to fundamentals. The outlook for Christian work in regions where this is not prevented by military activities ^{has} never seemed more promising than now. Even in the disturbed areas it should be recognized that it is not the attitude of the people of the locality but the dangers incident to civil strife that are interfering with missionary effort. There is a ringing challenge to every form of ^{hopeful and heroic} effort that really promotes the welfare of the Chinese people.

J. Leighton Stuart
(President of Yenching University)

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December 1, 1927

Dear Doctor Smith:

My reply to your letter and the pamphlet you sent me has been considerably delayed by a series of absences from the city. I have now been able to read the pamphlet with sympathetic appreciation of your attitude and feel a satisfaction which must be shared by many others in the courageous stand you have taken and the loyal endorsement which your people have given you.

In reference to myself - eight or nine years ago I made a series of addresses at the Y. W. C. A. secretarial conference in China on the four points of their creed - God, Christ, the Holy Spirit, and Bible. Stenographic notes of these addresses were afterwards printed for private circulation among the secretaries concerned but copies of these were discovered by others who seek out material to be used in attacks on their fellow workers. These were quoted in an article in the Princeton Theological Review and elsewhere. As shortly after that I happened to be in the United States, I went of my own accord to my former Presbytery, East Hanover, Virginia, and although not under their ecclesiastical jurisdiction, asked that they hear me on the subject and take such action as they thought fit. The result was a unanimous rising vote of endorsement. Members of the Princeton Theological faculty and others in China persisted in charges, both against myself and the Presbytery, so that on a subsequent visit to this country the following year I went again before the Presbytery and asked that I be received into their membership in order that they might thus have official authority to deal with my case. After both an examination by a special committee and a statement before the whole body, I was again unanimously sustained and received back into the Presbytery by a rising vote. Since that time members of the Presbytery have given me evidence of their steadfast maintenance of the position they have taken.

With best wishes in your share of this kind of annoyance and in the much more important constructive work you are doing, believe me,

Very sincerely yours,

Rev. Hay Watson Smith
Second Presbyterian Church
Little Rock, Arkansas

JLS:LM

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SECOND PRESBYTERIAN CHURCH
LITTLE ROCK, ARKANSAS

December 6, 1927.

Rev. J. Leighton Stuart, D.D.,
150 Fifth Avenue,
New York, N.Y.

My dear Dr. Stuart:

I read your letter with deep interest and appreciation.

Would I be making a nuisance of myself to ask for information that is a little more specific? What were the exact charges that were brought against you? Mrs. Winsborough once wrote me that trouble was made for you on far less serious grounds than my pamphlet, Evolution and Presbyterianism, contains, and I have wondered ever since what the charges were.

Perhaps they were too vague to be put on paper. If so, do not go to the trouble of replying to this letter.

My reason for being a little persistent in this matter is that I am very anxious to learn the mind of the Southern Presbyterian Church on the whole subject of modern thought.

With every good wish,

Most cordially,

Hay Watson Smith

HWS/SD

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December 10, 1927

Dear Mr. Warnshuis:

I am enclosing herewith a suggested note to go with the article on Confucianism. If it seems to you to repeat ideas in the article itself or needs alteration in any other way, don't hesitate to use your editorial pencil.

I am not sure whether Lyon's book is already in press. You might supply further information about it as well as the name of the publisher. I suppose you will put the same preface as used with some of the other papers, being a quotation, with slight changes, from the announcement regarding the Jerusalem Conference.

Very sincerely yours,

Mr. A. L. Warnshuis
International Missionary Council
419 Fourth Avenue
New York, N. Y.

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*copy per file
New York office*

~~PERKINS~~

December 15, 1927.

TRANSFER

Dr. D. Leighton Stuart,
150 Fifth Avenue,
New York City.

My dear Leighton:

Our last letter directly from you was dated October 25. Since then we have had letters from Mr. Garside, and in his letter of November 11 it was reported that you had had an attack of illness while visiting Princeton. We very much hope that attack was temporary and that you at once recovered your strength and vigor.

Cables to and from New York. On December 2 we cabled you the following message:

"Our property committee requests immediate action in sending to us as soon as possible plans and estimates for proposed chapel and any other new buildings. Our treasurer accepts the proposal according to your letter of October 4. We are now budgetting. May we increase total amount? Preparatory Department demands additional appropriation. Advise by telegram. Pettus will start in a week for New York."

On December 10 we received from New York a telegram which we interpreted as follows:

"The Board authorizes an addition of C \$8,000 to the budget approved July 15 of this year in order to permit restoration of the salary cut. Referring to your telegram of December 2 more information concerning additional appropriation is requested for the Preparatory Department. Garside."

Yesterday we received another cable from New York which we interpreted as follows:

"With regard to Mr. H.F. Woo Wisconsin University offers smallest scholarship. Advise you to come as soon as possible bringing with you your official records."

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Not many comments on the above messages seem to be necessary now. The C and B committee felt that if contracts were to be let advantageously for buildings the coming year, plans and estimates should be in hand before the Chinese New Year if possible. Mr. Barker and others expressed the view that on the understanding that funds for the chapel are available we should go on with the construction of that building at once. The question of the volume of building for next year also affects the problem of the extension of Mr. Bush's contract. If Mr. Hildabrand is to be deeply absorbed in construction work, then some feel, although the matter is not yet decided, that we should extend Mr. Bush's contract for six months or a year. That matter is, however, still pending.

With regard to the budget for next year, our Executive committee is ready to initiate the preparation of this budget, but we were at a loss to know on what broad basis to proceed. Will it be necessary to confine our estimates to the narrow limits of the present budget or may we extend somewhat? That was the reason for the question in our cable to you.

With regard to the Yüke or Preparatory Department, there is much discussion and perplexity. Some weeks ago a communication was received by Mr. Wu from the Board of Education criticizing the course of study we had drawn up. The Board stated that thirty hours of classroom work should be expected from the students, that physics, Chemistry and mathematics should all be compulsory, and that the second foreign language should be introduced. These additions to the burden of carrying the Yüke precipitated discussion which was more or less in solution in the mind of the faculty. The Commission on Studies was requested to have a meeting of the Council called to consider the question. Before that meeting was held I received a request signed by nine members of the faculty for a special meeting of the General Faculty to consider the problem of the Yüke on the ground that a number of teachers much concerned in Yüke work were not members of the Council. The receipt of that petition was reported to the Council last Monday, and there was a general request that a meeting of the General Faculty should be called to deal with the question. Such a meeting is now scheduled for next Wednesday. At the meeting of the Council on Monday it was voted that we recognize our obligation to carry the present Yüke class through the two years of its work, and that we would endeavor next semester to conform to the regulations of the Board of Education curriculum as far as possible. The fundamental question of whether the University faculty really desires to establish a permanent Yüke or not is awaiting further discussion and decision in the General Faculty Meeting. I may add that the opposition to this Preparatory Department seems rather strong, and one cannot now predict what the decision will be.

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If Physics and Chemistry are both compulsory next semester, and French is to be added to the curriculum, ^x new expenses for these subjects must be incurred, so that special appropriations for the next semester will be called for. The committee is considering this matter and its report is not yet in hand. We will send you the essence of the report by cable very soon. If a permanent Yake is to be established, I think it will be found that much initiatory expense for dormitories, equipment and so forth will be required. A statement regarding this will probably also be inserted in our cable soon to be sent.

*x as de-
manded
by the
Board*

The message from New York received last Saturday was reported to the Faculty Executive Committee on Tuesday and interpreted as meaning that you had secured a \$8,000 for use the present year, which would make it unnecessary to collect from faculty salaries the 10% now being collected and would permit a restoration to the members of the faculty of the sums they have already contributed. This interpretation is being reported to the members of the faculty and no doubt the returned amounts will be accepted gratefully as suitable Christmas gifts, so to speak. The message to Mr. Woo was very gratefully received by him, and he will immediately begin his preparations for going abroad for study.

The Council on Higher Education Meeting in Shanghai. I have received several letters from Mr. Cressy with regard to the meeting of the Council on Higher Education in Shanghai which will probably be held about the 20th of January. The final choice of date I believe has not yet been reported. The matter was considered at the meeting of the Faculty Executive committee last Tuesday and Mr. Hung's position as University representative was confirmed, and it was understood that someone would go to represent the Women's College. Whether a second general university representative is needed or not was left in abeyance pending further word about the character of the meeting. I myself am not at all eager to go, and am rather hoping that my attendance will not be necessary. He would be glad if you could be there to attend this meeting, but fear that your return to this country will not be early enough to permit such attendance.

Further action regarding the Campus Roads. In earlier letters I reported to you the objection of the faculty to a campus road along the south border of the lake. This matter has received much further consideration and is almost ready to be reported to the New York office. Accordingly, I will not undertake to comment further now.

Constitutional Revision. The committee dealing with this is making rather slow progress, largely because of difficulties in finding suitable times for the committee to meet. The fundamental problem seems to be the character and

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functions of the Council, and also some relationship between the Council and the Executive Committee. Matters are proceeding smoothly and we do not look for any real trouble in making such revision as now seems necessary.

I may add in this connection that there is some unrest and uncertainty in the Commission on Men Students welfare. A demand was made a few days ago to have the Commission dissolved, but the Executive Committee succeeded in persuading the members to carry on for the present with the understanding that there would be further consideration of the exact scope and functions of the Commission's activities.

Settlement with Mr. Lund. As we approach the end of the calendar year when Mr. Lund's relationship with us comes to an end, the question of settlement with him is before us. Mr. Hildabrand is inclined to think that since the contract with him was made with the President's office or through the President's office with the Trustees, that it is up to this office to effect this settlement with him. You probably received some time ago a lengthy letter from Mr. Porter expressing some apprehension with regard to this matter. Thus far, we have no grounds for feeling that Mr. Porter's apprehensions were justified. However, there are a few matters which are pending, and it is possible that the settlement cannot be carried out entirely peacefully. However, I shall do my best in anything that required consideration in this matter.

Mr. Pettus' trip to New York. At the earnest advice or persons more familiar than I with the issues connected with Mr. Pettus I inserted in the cable of December 2 an item reporting that he was shortly leaving for New York. He has not yet gone because he is awaiting the arrival of a letter which explains more fully the reason why Mr. Huggins sent the cable calling him home.

After listening to reports by different people of the issue between the Language School and Yenching, I felt that if possible something should be done to better the relationship ~~XX possibly~~. Accordingly I sought an interview with Mr. Edwards, and later a conference with Mr. Pettus himself. I cannot take time now to report to you the results of that interview. It seems to me most regrettable that the relationship between two institutions, or between Mr. Pettus and yourself, should have become so very strained and unpleasant. I wish that something might be done to mediate between you, or more especially, to convince Mr. Pettus that you have not been trying to impair the standing of the Language School with respect to the Harvard-Orient project. I feel that the only way to disabuse his mind

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of this conviction would be to have all of your correspondence with New York from the beginning very frankly shown to him, or shown to some small group who would undertake to mediate between you. If this could be done, perhaps mediation would be successful. Otherwise, I fear it is impossible. I suppose you will be leaving New York before Mr. Pettus arrives and perhaps, if so, certain embarrassing relationships there can be avoided. We are all very anxious, as, of course, you are, that the good names of the two institutions will not be impaired by any further misunderstandings and mutual suspicions or accusations.

This must suffice for the present for we are endeavoring to get this letter off on the post which leaves tomorrow.

With very cordial regards,

Very sincerely yours,

Howard D. Galt

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December 19, 1927.

Handwritten note:
Retained 2/14/28

To the Members of the General Faculty:

At the special meeting of the University Council held on December 12th a Committee, consisting of the undersigned and Mr. C. F. Wu, was appointed to prepare a written report upon the question of the Yu Ke for the information of the General Faculty, which has since been called to meet on the 21st by the Co-Acting President.

In the special Council Meeting it was decided that the class now enrolled in the Yu Ke should be conducted to its end in order to fulfil the obligations of the University both to the members of this class and to the Board of Education. The Committee, therefore, assumes that it is its duty to report only upon whether the Yu Ke should be continued as planned by the Administration. Upon this basis the Committee met for discussion. Unfortunately, it was discovered that the members differed fundamentally on the question, and in consequence it was agreed to let the majority and the minority each write a report.

The Yu Ke was initiated by the Faculty Executive on August twelfth, when that body decided upon its organization and appointed a Committee for the purpose. The Committee consisted of Messrs. R. C. Sailer, H. C. Chou, T. H. Chen, L. T. Hwang and Wu Lei-chuan. It set to work immediately and under the able leadership of its Chairman, Mr. Sailer, and the cordial cooperation of most of the Departments concerned, it soon prepared a curriculum, arranged accommodations, advertised for students and successfully launched the enterprise. The curriculum has since then been modified twice to meet the requirements of the Board of Education. As it stands it has a course of two years in two sections, Arts and Science, each requiring 120 points for graduation as may be seen in Appendix A. The students number 31, of whom 13 are registered for Arts and 18 for Science, thirty to forty being the figure the Administration then thought the University could carry. They are accommodated in the South Dormitory.

Since its launching, the Yu Ke has been in the care of Messrs. H. C. Chou and R. C. Sailer as Director and Associate Director.

When the question of whether the present class should be conducted to its end was raised in the special Council Meeting, it was decided in the affirmative. What remains to be discussed is, as submitted above, limited to the question of whether the Yu Ke should be permanently established.

It was the hope of the Administration to have a Yu Ke of 160 students. The initial expense of such a plan would involve a sum of \$35,456 as shown in Appendix B. As a practical plan it is suggested that the present class of The Yu Ke be permitted to use the South Dormitory which they now occupy until the end of its course, and that in the next two academic years adjustment be made to permit the use by the Yu Ke students of the College Refectories and class rooms. Thus the University will be enabled to raise the necessary funds in a more leisurely way, in three periods instead of one, with a sum of \$12,500 in each of the first two periods for dormitory and apparatus purposes, and a sum of \$10,000 in the third period for refectory and class room purposes.

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December 19, 1937.

To the members of the General Assembly:

The Commission on the Administration of the State has the honor to submit to you its report on the subject of the reorganization of the State Government. The Commission was organized by the Governor in 1935, and its report was presented to the General Assembly in 1936. The Commission has since that time continued its work, and it is now pleased to submit to you its final report.

The Commission has found that the present organization of the State Government is inefficient and wasteful. It has recommended a number of changes which will result in a more efficient and economical administration. These changes include the reorganization of the executive branch, the reorganization of the legislative branch, and the reorganization of the judicial branch.

The Commission believes that these changes are essential for the better government of the State. It urges the General Assembly to take prompt action upon its recommendations. The Commission also wishes to express its appreciation to the Governor for his leadership in the reorganization of the State Government.

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The Commission believes that these changes are essential for the better government of the State. It urges the General Assembly to take prompt action upon its recommendations. The Commission also wishes to express its appreciation to the Governor for his leadership in the reorganization of the State Government.

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As there are assurances to the effect that several well-to-do Chinese friends of the University, who are especially interested in the establishment of the Yu Ke would be glad to assist in raising the funds locally, it is believed that so far as initial expense is concerned, there should not be insurmountable difficulties in Yenching's way.

Concerning current expenses, the items for the maintenance of the dormitories may be dismissed from discussion, as they will be covered by the dormitory fees of the students, \$30.00 per person, per year, leaving thus only the question of subsidies for Departments that cannot carry heavy required courses without aid, possibility of adjustment being assured or assumed for the rest of the Departments as well as the University offices that may have to assist in business administration. Judging by the table given in Appendix C, which was worked out in the special Council Meeting, the net total of subsidies needed for 1928-29, when there will be from 100 to 110 students, is \$3400. This figure will, of course, have to be increased proportionally for 1929-30 to about \$5,000, when there will be 160 students. Figures like \$3400 or \$5000 would not adversely affect the budget of a large institution like Yenching in any serious way.

Furthermore, we may be reminded of two more important considerations. The first is that if the Yu Ke is as properly run as it undoubtedly would be when the pioneer stage is over, it will relieve the Faculty of much of its work now done in the Junior Division. The second is that if the teaching load of the Faculty, which has been shown by investigation as unevenly distributed and in many cases wasteful, is - and it may be assumed will be - properly adjusted, there will be more released energy than necessary to erase the little net total of subsidies now needed. It is pertinent in this connection to quote from a report submitted to the General Faculty Executive by the Commission on Investigation. The report reads:

"Investigation shows that 66 full-time teachers carry 802 hours of teaching or laboratory work per week or an average of 12.3 hours per teacher. This load is very unevenly distributed, ranging from 32 hours in the case of Paul Chang of the Leather Department to 4 or 5 hours in the case of several teachers. The average is 1 or 2 hours less per week than in the case of strong denominational colleges and universities in the United States, but we offer as many hours of instruction as institutions having three times our student enrollment. Therefore, many of our classes are very small and in many cases these small classes appear to be a waste of time and money."

In the opinion of the majority of the Committee the establishment of the Yu Ke is not only harmless financially, but a natural step to take in the progressive course of Yenching's development just now. It may be safely asserted that it is the policy of the Faculty to make Yenching a national centre of education, serving students from Mission and Non-Mission schools alike, not only in and around Peking, but throughout the length and breadth of this vast country, north, south and central. In order to carry out the policy, it is necessary to adopt measures, and two of these that may be mentioned here all point to the establishment of the Yu Ke.

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The first of the measures is the offering of training that is specialized and professional as Universities are expected to do in China, instead of mere liberal and general education as Yenching is doing now in the main. This means of course the development of graduate studies and the introduction of more professional courses; but it also means the elimination of the more elementary part of our Junior Division curriculum to permit the intensification of all undergraduate courses, existing or to be introduced, professional or otherwise. There is no doubt that if the schools in the country were efficient, the task would be simple. Unfortunately, that is not the case, for on the whole, while Mission schools have been weak in Chinese, non-Mission schools have been weak in English, and both are weak in natural sciences. Evidently it is up to Yenching herself to provide the means which is no other than the establishment of a Yu Ke.

The second measure is to make Yenching as accessible to non-Mission as to Mission schools. A casual examination of Appendix D will reveal that in spite of the high standard in teaching maintained in Yenching, only a meager 16% of her students has come from non-Mission schools. The causes are naturally many, but the most important seems to lie in the fact that there is a missing link between non-Mission schools and this institution. Investigation has revealed that of the six government middle schools in Peking only three have a six-year course and of the score or more private non-Mission schools only two have a six-year course. As to schools outside the capital, the condition is thought to be much worse. Evidently both economic reasons and the lack of qualified teachers for the upper section of the middle schools are conditions too difficult for most of the non-Mission schools to overcome. This seems to be why many non-Mission higher educational institutions including the National Peking University have now established a Yu Ke. If Yenching is to serve more than Mission schools, it is evident that similar steps should be taken immediately.

Respectfully submitted,

(Signed) Shuhsi Hsu, Chairman

H. C. Chou

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APPENDIX A -- CURRICULUM

SECTION A -- ARTS

<u>Subject</u>		<u>Credit</u>	
		<u>First Year</u>	<u>Second Year</u>
Chinese	4	4	4
Rhetoric	2	2	2
English	6	6	6
Second Foreign Lang.	2	2	2
History	4	4	4
Geography	2	2	-
Logic	2	-	2
Psychology	4	}	}
Biology	4		
Mathematics	4		
Physics	4		
Chemistry	4		
Principles of Science	2		
Philosophy of Life	2		
Sociology	2		
Economics	2		
		<hr/>	<hr/>
	TOTAL	30	30

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SECTION 1
 SECTION 2
 SECTION 3

SECTION 4
 SECTION 5



SECTION 6
 SECTION 7

SECTION 8	SECTION 9	SECTION 10	SECTION 11	SECTION 12	SECTION 13	SECTION 14	SECTION 15	SECTION 16	SECTION 17	SECTION 18	SECTION 19	SECTION 20
1	2	3	4	5	6	7	8	9	10	11	12	13
14	15	16	17	18	19	20	21	22	23	24	25	26
27	28	29	30	31	32	33	34	35	36	37	38	39
40	41	42	43	44	45	46	47	48	49	50	51	52
53	54	55	56	57	58	59	60	61	62	63	64	65
66	67	68	69	70	71	72	73	74	75	76	77	78
79	80	81	82	83	84	85	86	87	88	89	90	91
92	93	94	95	96	97	98	99	100	101	102	103	104
105	106	107	108	109	110	111	112	113	114	115	116	117
118	119	120	121	122	123	124	125	126	127	128	129	130

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APPENDIX B -- BUDGET FOR INITIAL EXPENSE

Dormitories:

Buildings	13,000	
160 beds @ \$15	2,400	
160 chairs @ 3	480	
80 desks @ 10	800	
80 stoves @ 5	400	
stove accessories	<u>720</u>	
		\$17,800

Refectories and Class Rooms:

Buildings	7,000	
160 chairs @ 34	640	
80 desks @ 10	800	
30 tables @ 15	450	
160 stools @ 1.50	240	
10 stoves @ 12	120	
4 stoves @ 20	80	
stove accessories	126	
kitchen utensils	<u>200</u>	
		9,656
Electric fixtures		2,000
Apparatus for Physics Department		5,000
Miscellaneous		<u>1,000</u>
		\$35,456
	TOTAL	

Note: Estimates for buildings are given on the supposition that these are to be purchased and not constructed, as it is thought that such would involve less expense and at the same time avoid problems concerning location on the campus.

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APPENDIX C -- SUBSIDIES FOR 1928-29

<u>Department</u>	<u>Purpose</u>	<u>Amount</u>
Chemistry	1 Instructor	1,200
	Apparatus	<u>1,000</u> 2,200
Mathematics	2 Student Assistants	500
Physics	2 Graduate Assistants	1200
Western Languages	2 Instructors - English	3600
	1 Part-time " - French	<u>900</u>
	Total	8,400
	Less tuition fees of 100 students @ \$50	<u>5,000</u>
	Net Total	3,400

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APPENDIX A -- SUMMARY OF 1987-1988

Category	1987-1988	1986-1987
1. International	1,000	1,000
2. National	1,000	1,000
3. Regional	1,000	1,000
4. Local	1,000	1,000
5. Other	1,000	1,000
Total	5,000	5,000

These figures are based on the information provided by the respondents.



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APPENDIX D -- FRESHMAN STATISTICS (MEN)

School	Region	Number					Percentage				
		1924	1925	1926	1927	Total	1924	1925	1926	1927	Total
Mission	North	51	44	85	46	226	52	57	60	53	56
	Central	14	10	13	1	38	14	12	9	1	9
	South	<u>11</u>	<u>9</u>	<u>16</u>	<u>20</u>	<u>56</u>	<u>11</u>	<u>12</u>	<u>11</u>	<u>23</u>	<u>14</u>
Mission Total		76	63	114	67	320	77	81	80	77	79
Non-Mission	North	14	7	21	14	56	14	9	14	16	14
	Central	2	2	2	4	10	2	2	2	2	2
	South	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2</u>	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Non-Mission Total		18	9	23	18	68	18	11	16	18	16
Foreign and Unknown		<u>4</u>	<u>5</u>	<u>4</u>	<u>1</u>	<u>14</u>	<u>4</u>	<u>6</u>	<u>2</u>	<u>1</u>	<u>2</u>
Grand Total		98	77	141	86	402	100	100	100	100	100

Note 1. 1924 and 1925 figures are based upon records of Seniors and Juniors still in the University; 1926-1927 figures upon admission records.

Note 2. Figures in the percentage columns are only approximate.

355572

International Missionary Council,
419 Fourth Avenue.

December 19, 1927.

Dear Dr. Stuart:

I have received a note from Dr. Rawlinson in which he asks me to prepare an article for the Chinese Recorder on the general topic "What are Western Christians Thinking About Christian Work in China?" He hopes to have a series of articles on this subject and expects that they will be helpful for the missionaries in China and may possibly be translated into Chinese also.

In order that my reply may not be based only on my personal experience, I am writing to a number of friends asking them to tell me what their opinion is.

Will you, therefore, at your earliest convenience, send me a note giving me as much as you can that will be helpful in preparing this article for the Recorder?

Yours faithfully,

A. H. Warshaw

ALB/MHS

Your paper on Confucianism is now in galley proof - and should be finally printed by Dec. 24th

0084

December 21, 1927

Dear Dr. Stuart:

Mrs. Jenkins sent you a most beautiful black leather bill folder with your initials "IS" on it. We opened it because we thought it safer than sending it after you, but perhaps you will want to thank her for it right away.

When I couldn't tell whether someone was writing a letter to you or merely sending a card I opened the envelope - enclosed are the cards I found.

We are working on a \$100 contributor list for Tamblin and Brown and are otherwise busy with various things. I hope the residence list will be entirely complete so far as I can make it, by the time you return. We have discovered what apparently happened to the Turner residence. The records seem to indicate that Dr. Luce got Mrs. Turner to sign a pledge letter before she died and then Dr. Luce gave the letter to Mrs. Turner's daughter in April 1926, so we have nothing to show our claim. That letter never seems to have been on file for Mr. Lewis apparently knew nothing about it. I told Mr. Wannemaker about the case and he thinks he will go after Mrs. Hooker, the daughter, and see what can be done toward getting the rest of the amount pledged - \$4000 - to make up the \$7000.

I didn't intend to bother you with office affairs, so please forget I said this.

Very sincerely yours,

0085

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